



**Frontiers of Commercial Real Estate Portfolio Performance:  
Are Sector-Region Efficient Diversification Strategies a myth  
or reality?**

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3 **Frontiers of Commercial Real Estate Portfolio Performance: Are Sector-Region**  
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5 **Efficient Diversification Strategies a myth or reality?**  
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10 **Response to Referee Comments**

11 We are very grateful to the Referees for their helpful comments & suggestions and the  
12 Editors for the opportunity to resubmit our paper. We would also like to take this opportunity  
13 to thank the Editors for the extensions to the submission deadline kindly provided to us.  
14

15 As indicated below, we have attempted to deal with all outstanding comments and  
16 suggestions, which we believe considerably improves the paper. All changes to the paper are  
17 highlighted in blue text.  
18  
19

20  
21  
22 **Reviewer: 1**

23 ***Comments to the Author***

24  
25 This study examined the efficiencies of UK real estate portfolios over 1987-2013 using  
26 Stochastic Frontier Analysis. The findings confirm the relevance of a regional diversification  
27 strategy for the Industry sector and the Retail sector across London, the South-east and the  
28 rest of the UK. Sector diversification was also found to provide excess returns, however with  
29 weaker significance. These findings were robust to alternative specifications of the empirical  
30 frontier model. The realised portfolio specific efficiencies, averaging at 80% indicated scope  
31 to further improve performance.  
32  
33

34  
35 Overall the paper deals with an interesting topic. The methodology used seems  
36 reasonable. However, there are some serious concerns. My comments/suggestions are as  
37 follows:  
38  
39

40 1. My largest concern is regarding the portfolios used: one, there are originally 6  
41 portfolios; two, the six portfolios are then 'combined' to form regionally and sector-wise  
42 diversified portfolios, which count 14. So altogether 20 portfolios as shown in Table 1, which  
43 a very small number of cross sections. Even worse, the excess returns of those so-called  
44 diversified portfolios should be highly correlated since they're constructed based on the  
45 original 6. In today's econometrics, how much trust people can have in your results based on  
46 such a small number of cross sections? More importantly, how do you actually 'combine' the  
47 original 6 six portfolios to form diversified ones? This is a critical question but no  
48 explanations. Are these portfolios used related to direct investment or indirect? What are the  
49 constituents? Need more details. You need to carefully choose data sets to have a reasonably  
50 large number of portfolios? Remember your time series is 108 quarters. Make the panel data  
51 more balanced.  
52  
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55  
56 The comment refers to a range of issues to which we respond, in turn:  
57

58 (i) Construction of portfolios  
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3  
4 We confirm that sectorally diversified portfolios are constructed on an equally weighted  
5 basis, by combining undiversified portfolios in the Office, Retail and Industry segments.  
6 Similarly, within a given segment, regional diversification is reflected in portfolios that are  
7 concentrated in London and then gradually expanded to incorporate the South-East and both  
8 the South-East and the Rest of the UK on an equally weighted basis. The construction of  
9 diversified portfolios is, thus, undertaken on an equally weighted basis and this is now stated  
10 in the last paragraph of pg. 16.  
11  
12

13  
14 The approach to forming portfolios is based on and compares favourably with previous  
15 studies such as Eichholtz et al. (1995) and Lee and Stevenson (2005a) who argue that this  
16 property type and super regional classification provides a viable portfolio investment strategy  
17 for investors in the UK. We have included this information in the paper (pg. 17, first  
18 paragraph).  
19

20  
21 (ii) Econometric issues relating to number of cross-sections  
22

23 The 20 portfolios in conjunction with the updated time span ranging from 1987:Q1 to  
24 2016:Q1 yields 2,340 observations that afford robust frontier estimation.  
25

26  
27 (iii) Details regarding portfolio constituents  
28

29 Table 1 detailing the capital value, average property value, the number of properties and the  
30 number of portfolios has been added (last paragraph, pg.14; first paragraph, pg. 14 and Table  
31 1, pg.31).  
32  
33

34 2. Technically, why set the mean of  $U_{it}$  to be zero, Equation 8? There should be  
35 exogenous variables affecting the mean and variance of  $U_{it}$ . The authors should have  
36 investigated those variables, instead of leaving them for future research.  
37

38 The scope of this paper is the application of the SFA method to determine the benchmark  
39 portfolio frontier and to assess the efficacy of regional and sectoral diversification strategies  
40 in determining portfolio efficiency. Thus, in the context of this paper, this second comment  
41 requires the diversification strategies to impact the mean of inefficiency.  
42  
43

44 The approach suggested may be operationalised using the Battese and Coelli (1995) SFA  
45 model which specifies the mean of inefficiency as a function of determinant variables (in this  
46 instance, the diversification strategies). This SFA model, assumes a normal/truncated-normal  
47 distribution for the composed error term and parameter values are obtained through  
48 maximum likelihood estimations. We attempted this specification, however, the estimations  
49 failed to converge and no results were obtained. A footnote to this effect is now provided on  
50 pg.13.  
51  
52

53 We have incorporated the latter of the comments relating to exogenous variables impacting  
54 inefficiency variance through the Hadri (1999) and Hadri et al (2003) approaches. The  
55 models specifications and results thereof are presented in the Methods and Results sections  
56 on.  
57  
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3 On p24, it reads 'The realised portfolio specific efficiencies, averaging at 80% indicated  
4 scope to further improve performance', then a natural question is how to exactly improve  
5 performance?  
6

7 We have undertaken the SFA estimations following Hadri (1999) and Hadri et al (2003)  
8 wherein the variance of inefficiency is a function of determinants reflecting diversification  
9 strategies. As noted by Alvarez et al (2006), this model possesses the following economic  
10 interpretation for the realised portfolio (in)efficiency scores.  
11

12  $u_{it}$  is the baseline inefficiency level of the portfolio reflecting innate management skills while  
13 the degree to which such skills are successfully deployed to attain efficient performance is  
14 reflected in the diversification strategies adopted (a reflection of the portfolio manager's  
15 judgement and experience) and the wider macroeconomic environment.  
16  
17

18 Details of the aforementioned are provided in the last paragraph of pgs. 13 and 24. The tables  
19 of results (i.e., Tables 4-7) have been updated to reflect the results of the aforementioned  
20 estimations.  
21  
22

23  
24 4. The higher excess return obtained by diversification can be offset by transaction costs  
25 or not?  
26

27 The analysis undertaken in the paper does not incorporate transaction costs, the inclusion of  
28 which requires addition of a number of assumptions concerning appropriate holding periods  
29 and accurate measurement of costs (Lee and Stephenson, 2005). The latter is particularly  
30 complex given the illiquid nature of real estate. Indeed, Fisher et al. (2003) argue that  
31 variations in liquidity of the real estate market over time make the interpretation of real estate  
32 price series more difficult. This is because prices tend to adjust slowly to changes in real  
33 estate market conditions. In fact, the nature of real estate markets causes adjustments to occur  
34 in prices, volumes and time to transact when market conditions change, as well as in the mix  
35 of assets being traded. As such, they indicate that real estate indices need to be adjusted to  
36 reflect the differential ability to enter and exit the market at different points of the real estate  
37 cycle. The IPD total returns by taking into consideration capital value, expenditure and net  
38 income to a certain extent take some of these adjustments into account.  
39  
40  
41

42 Finally Devaney and Diaz (2011) assert that heterogeneity of real estate assets, infrequent and  
43 irregular trading, private nature of transactions and the lack of a central market in which  
44 transactions take place presents barriers for obtaining the information necessary to measure  
45 accurate transaction costs.  
46  
47

48 Detailed expositions relating to the above is provided on pg. 15.  
49  
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51  
52  
53 5. The literature review part can be substantially condensed. Provide a synthesis of the  
54 review instead of largely listing paper after one another and also emphasize the knowledge  
55 gap.  
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3 The literature review (pgs. 6-9) has been revised to reflect the key arguments and gaps in the  
4 literature.  
5

6 6. The paper surprisingly lacks an Abstract section.  
7

8  
9 An abstract section is now included.  
10

11  
12 **Reviewer: 2**  
13

14 ***Comments to the Author***  
15

16  
17  
18 1. Grover and Grover (2013) not in reference list  
19

20 The reference (Grover R., and Grover C. (2013) Property Cycles, Journal of Property  
21 Investment & Finance Vol. 31 No. 5, pp. 502-516) has been added to the reference list  
22 (pg.27).  
23

24  
25 2. Why quarterly data when there is monthly data from this database, which would give 3  
26 times more time series data?  
27

28 Paragraph 2, pg.15 provides an exposition justifying the use of quarterly data.  
29

30  
31 3. Why does the analysis stop in 2013?  
32

33  
34 The dataset has been extended and now covers 1987:Q1-2016:Q1.  
35  
36  
37

38 **Reviewer: 3**  
39

40 ***Comments to the Author***  
41

42 *Frontiers of commercial real estate portfolio performance: Are sector-region efficient*  
43 *diversification strategies a myth or reality?*

44 *This paper applies a stochastic frontier analysis to assess portfolio efficiency under differing*  
45 *diversification strategies. Their findings reinforce the importance of a regional*  
46 *diversification strategy for retail and industrial sectors and link with work by Lee and*  
47 *Stevenson (2005) and Byrne and Lee (2011).*  
48

49  
50 *The authors provide a comprehensive literature review and a clear description of their*  
51 *modelling approach.*  
52

53  
54 *The time period covered by their data set from 1987 to 2013 includes two major recessions as*  
55 *noted by the authors. Equation (4) includes a dummy variable *Fin\_Rec* to account for*  
56 *recessions in 1992 and 2008. Given that the authors estimate excess portfolio returns, I don't*  
57 *really see the logic of this dummy variable. If it takes a value of 1 in each of these two years,*  
58  
59  
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3 *in the context of an equation on excess returns, why not have another dummy for market peak*  
4 *years? Surely in recessions the excess return is just negative? Or are the authors saying that*  
5 *the model does not adequately capture the volatility in the market?*  
6

7  
8 *Also excess returns in boom periods may show risks greater than those captured by the*  
9 *standard deviation (unconditional volatility) variable in equation (4). It is not clear how such*  
10 *effects are captured here and what impact they have on frontier analysis.*  
11

12 With reference to the first point, the estimations now incorporate dummy variables  
13 representing market highs and troughs. The presence of these peaks would cause the  
14 benchmark frontier to shift upwards while in periods of market lows, the frontier shifts  
15 downwards. Details are reported on pg. 17 (last paragraph) of the paper.  
16

17 Secondly, the paper assesses portfolio efficiency under differing diversification strategies by  
18 adapting the Sharpe Ratio performance measure for use with the Stochastic Frontier Analysis  
19 (SFA). This method is based on the work of Hu et al. (2013) who indicate that the approach  
20 yields a generalised Sharpe ratio that accounts for statistical noise. The paper, thus, uses this  
21 same measure to determine real estate portfolio performance.  
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45  
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48  
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3 Lee, S., and Stevenson S. (2005), "Testing the statistical significance of sector and regional  
4 diversification", *Journal of Property Investment and Finance*, 23, 5, pp.39-411.  
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3 **Frontiers of Commercial Real Estate Portfolio Performance: Are Sector-Region**  
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5 **Efficient Diversification Strategies a myth or reality?**  
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13  
14 **Abstract**  
15

16 This paper departs from the traditional optimisation methods used to evaluate  
17 portfolio performance. Rather, the Stochastic Frontier Analysis approach is used to  
18 econometrically determine the benchmark real estate portfolio frontier and subsequently  
19 assess the gains from diversifying real estate portfolios along regional and sectoral  
20 dimensions in the UK. Portfolio specific inefficiency measures are obtained which indicate  
21 whether a portfolio is efficiently diversified and therefore places on the benchmark frontier  
22 and if not, the degree to which performance can be improved is quantified. Portfolio specific  
23 efficiencies average at 85%-91%, indicating scope to further improve performance. Further,  
24 diversification be it on a sectoral or regional dimension, contributes to significantly lower  
25 variability in portfolio efficiencies.  
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38 JEL classification: C13, G11  
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40 Key words: diversification, portfolios, performance, real estate, sector and regional effects  
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## 1. Introduction

Commercial real estate is an important asset class and according to Almond (2017) the global invested stock reached USD13.7tn by the end of 2015. This significant appetite for direct investment into commercial real estate was driven by institutional investors such as pension funds, insurance companies, REITS and open and closed ended funds with London continuing to attract the largest volume of investments worldwide.

Despite its importance, questions related to the performance of real portfolios based on the strategy and management adopted by investors remain. For example, how do the return-risk features of different commercial properties (Industrial, retail and office)<sup>1</sup> differ from one another and how can investors explore the differences in order to maximise the portfolio diversification process and consequently performance? Crucially, are these investors being effective in defining the efficient frontier of their real estate portfolios?

Conventionally, the portfolio selection problem has been examined using the mean-variance analysis concept from the Modern Portfolio Theory (MPT). MPT was proposed by Markowitz (1952) who theorised the portfolio construction process by defining the efficient frontier of risky assets. When applying MPT, the problem can be formulated as an optimisation task in which the risk is minimised subject to some return and weight constraints. The risk is quantified by the variance of the portfolio returns. Thus, portfolios that maximise returns for given levels of risk form the benchmark efficient frontier and deviations from this benchmark suggest the existence of inefficiencies and scope to further increase returns at given risk levels or lower risks for given returns.

This discussion of constructing a well-diversified commercial real estate portfolio and its theoretical benchmark whatever the approach chosen (sector, region, and property specific variables) is of considerable importance. However, one important matter is rarely mentioned

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<sup>1</sup> A detailed analysis of the time-series features of the UK commercial property returns can be found at Coleman and Leone (2015).

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2  
3 in this debate: once the diversification strategy is defined, are these portfolios really located  
4  
5 on the efficient frontier? If not, what is the resulting level of underperformance?  
6

7 The aim of this research is to assess portfolio efficiency under differing  
8  
9 diversification strategies by adapting the Sharpe Ratio performance measure for use with the  
10  
11 Stochastic Frontier Analysis (SFA) approach. SFA is used to econometrically identify the  
12  
13 benchmark real estate portfolio mean-variance frontier. In doing so, it draws on the work of  
14  
15 Hu et al. (2013) who undertake an evaluation of mutual fund performance by applying the  
16  
17 SFA method to a generalised reward-to-volatility measure (Sharpe Ratio).  
18  
19

20  
21 Originating in microeconomic production theory and developed independently by  
22  
23 Aigner et al. (1977) and Meeusen and van den Broeck (1977), SFA identifies a production  
24  
25 function with a composed error term that disentangles inefficiency effects from random  
26  
27 disturbances. The inefficiency component is generated by factors within the firm's control  
28  
29 and when present, places the firm below its benchmark frontier. The random disturbance  
30  
31 element, in turn, generates a frontier that is stochastic in nature. Transposing this to a mean-  
32  
33 variance frontier setting, the error term in SFA has the following components – a normally  
34  
35 distributed residual to capture stochastic noise and a non-negative, one-sided distribution to  
36  
37 isolate and quantify the degree to which a given portfolio deviates from the benchmark  
38  
39 efficient frontier.  
40  
41

42  
43 The advantages to this approach are threefold. First, it econometrically determines the  
44  
45 mean-variance frontier thereby allowing for an assessment of its statistical properties. The  
46  
47 approach can also be readily extended to incorporate additional factors (e.g. diversification  
48  
49 strategy adopted, sector, region or a mix of both) that impact the return profile of the  
50  
51 portfolios under evaluation. Secondly, the returns are generated in a stochastic environment.  
52  
53 Finally, it yields portfolio-specific measures of deviation from the benchmark frontier. These  
54  
55 portfolio-specific measures of (in) efficiency indicate not only if a portfolio is efficiently  
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3 diversified and therefore places on the benchmark frontier but if not, the degree to which  
4  
5 performance can be improved. The (in) efficiency measures, in turn, can be linked to  
6  
7 portfolio characteristics to determine the source of the deviation from the frontier. To our  
8  
9 knowledge, the use of SFA in assessing the performance of commercial real estate portfolios  
10  
11 is undertaken for the first time in this paper.  
12

13  
14 The econometric SFA method adopted in this paper, thus contrasts with the non-  
15  
16 parametric and deterministic approaches of traditional mean-variance approaches to portfolio  
17  
18 construction and evaluation. The latter methods preclude an assessment of the statistical  
19  
20 properties of the mean-variance frontiers. Results from such statistical evaluations would  
21  
22 offer compelling evidence that the identified boundary of the mean-variance space does  
23  
24 indeed form a benchmark mean-variance frontier. Further, while failure to reside on the  
25  
26 mean-variance frontier is symptomatic of sub-optimal portfolio performance, a portfolio-  
27  
28 specific measure of the degree of such under-performance is not obtained.  
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31  
32 The SFA method is deployed on portfolios initially anchored in the UK Office, Retail  
33  
34 and Industry real estate segments. These are, subsequently, diversified across the London,  
35  
36 South-east and the Rest of the UK regions and the Office, Retail and Industrial Sectors. The  
37  
38 findings indicate that the average realised portfolio specific efficiencies were approx. 90%  
39  
40 indicating scope to further improve performance.  
41

42  
43 The contribution of this study is, thus, threefold: (i) it contributes to the literature on  
44  
45 sector-region diversification strategies; (ii) it presents a method that allows the investor to  
46  
47 determine (whatever strategy adopted) a benchmark frontier and assess its efficiency and  
48  
49 performance and (iii) SFA may address a well-known problem in portfolio theory of what  
50  
51 benchmark to use by creating a theoretical econometric efficiency frontier.  
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53  
54 The remainder of this paper is organised as follows. Section 2 reviews the extant  
55  
56 literature on real estate portfolio diversification. The methodology, data and sources used are  
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3 presented in Sections 3 and 4. Section 5 presents the results with a discussion of the same.  
4  
5 Finally, Section 6 concludes the paper with a review of the main findings.  
6  
7

## 8 **2. Literature Review**

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10  
11 Our paper relates to several strands of the extant literature on UK commercial real  
12  
13 estate portfolios with particular interest in determining the efficacy of sectoral and regional  
14  
15 diversification strategies.  
16

17  
18 Utilising the MPT framework Eichholz et al. (1995) find that the magnitude of gains  
19  
20 from regional diversification in the UK is variable and displayed an increasing trend the  
21  
22 further the region was from London. Gains relating to property type diversification were  
23  
24 found to be greatest for the Industrial and Office markets. The authors conclude that  
25  
26 diversification was optimised over the North and South regions or just the London market.  
27

28  
29 Lee and Byrne (1998) extend the research on sector-region diversification by  
30  
31 incorporating three super-regions and economic regions based on travel-to-work areas in  
32  
33 addition to the standard administrative UK regions. Interestingly, in some instances,  
34  
35 functional groups were found to offer a superior diversification profile.  
36

37  
38 Similar results are found in Byrne and Lee (2000). The authors further highlight that  
39  
40 the largest percentage reduction in total risk, from naïve diversification occurs within the  
41  
42 regional portfolios spread across the retail, office and industrial sectors. They conclude that  
43  
44 two properties in the same sector, but in different regions, are closer substitutes than two  
45  
46 different property types in the same region thus supporting regional diversification strategies.  
47

48  
49 Lee and Stevenson (2005) investigate the incremental contribution provided by sector  
50  
51 and regional diversification in enhancing the risk/return profile of a real estate portfolio  
52  
53 initially heavily concentrated in London. Their findings suggest that concentrating portfolios  
54  
55 in a single sector and region results in a sub-optimal diversification strategy while a  
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3 diversification strategy either across property types in London or across regions within a  
4  
5 sector provided significant performance gains.  
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7  
8 Departing from the traditional mean variance analysis, Byrne and Lee (2011) assess  
9  
10 sector versus regional diversification within the UK using mean absolute deviation (MAD)  
11  
12 portfolio optimisation and functional classifications by retesting the proposition that such  
13  
14 groupings may offer superior diversification benefits. The findings echo the extant literature,  
15  
16 with sectors superior to regions.  
17

18  
19 Following Brandt et al. (2009), Plazzi et al. (2011) use a given property's cap rate,  
20  
21 size and vacancy rate as conditioning variables to the allocation of commercial real estate  
22  
23 portfolios in the USA. In relation to economic conditions, the findings indicate a variation in  
24  
25 optimal portfolios over expansion and recession periods. The general conclusion is that  
26  
27 investors can enhance the risk-adjusted performance of their portfolios by explicitly  
28  
29 considering property features.  
30

31  
32 The evidence so far suggests that, property type dominates geographical  
33  
34 diversification. Nevertheless, one likely drawback of these studies is the lack of assessment  
35  
36 of the degree to which a sectoral diversification strategy produces portfolios that are biased  
37  
38 towards one type of commercial property or regional clustering.  
39

40  
41 Thus, Cullen (1993), using cluster analysis techniques finds that industrial property is  
42  
43 relatively homogenous across the UK. Hoesli, et al. (1997) and Hamelink, et al. (2000) find  
44  
45 similar results to those of Cullen (1993) in that there appears to be a geographical dimension  
46  
47 to the office and industrial property types, with the City office market in particular differing  
48  
49 from the Southeast and the rest of the UK. The industrial property sector clustered in London,  
50  
51 its periphery and other peripheral markets. The retail property markets, however, clustered  
52  
53 into a single group without a London bias. This is not a surprise as Coleman and Leone  
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3 (2015) find, when investigating regime shifts in the UK commercial property returns, the  
4  
5 industrial sector returns are more stable.  
6

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8 Evidence of spatial concentration in investor behaviour in the UK is provided by  
9  
10 Byrne and Lee (2006, 2009, and 2010). They find that institutional office investment is  
11  
12 concentrated in very few areas (e.g. City of London), again distinguished by their size and  
13  
14 also employment profile (Byrne and Lee, 2006); retail holdings are notably more  
15  
16 geographically diffuse, but correlate with the urban hierarchy to focus on urban areas with  
17  
18 large and dense populations with a greater stock of property (Byrne and Lee, 2009) and  
19  
20 finally investment in the industrial property sector is less dispersed than retail, concentrating  
21  
22 traditionally on areas with high levels of manual employment but more recently also on the  
23  
24 distributional (logistic) sector, for which location and accessibility is a principal consideration  
25  
26 (Byrne and Lee, 2010). This bias, originated by spatial concentration, may generate a level of  
27  
28 underperformance of these portfolios and an assessment of this inefficiency is needed to be  
29  
30 explored.  
31  
32

33  
34 Jackson (2013) re-visits the debate regarding optimal risk diversification strategies in  
35  
36 the direct real estate sector by examining and comparing the possibilities provided by the  
37  
38 classifications of local markets developed by Hamelink et al. (2000) with those of Jackson  
39  
40 (2002) and Jackson and White (2005a, 2005b) additionally comparing those to the regional  
41  
42 and sectoral classifications. The results suggest that, although the benchmark portfolios are  
43  
44 below the efficient frontiers in periods of relative stability but that the differences are not  
45  
46 statistically significant. Conversely, during periods of volatility and heterogeneity in local  
47  
48 market performance, the benchmark portfolios are below the lower confidence limits for the  
49  
50 efficient frontiers and/or are positioned at the highest risk levels (for low returns).  
51  
52

53  
54 One likely reason for underperformance might be related to the benchmarking process  
55  
56 adopted for monitoring performance within investment strategy, goals and objectives. Byrne  
57  
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1  
2  
3 et al. (2013) argue that benchmarking provides a reference point for the assessment of  
4  
5 investment performance, however as already mentioned, the UK investors' spatially  
6  
7 concentrated behaviour may result in benchmarks that are not based on economic rationale  
8  
9 looking for utility maximisation but based on facts other than views and believes of the peers  
10  
11 (herding behaviour). Byrne et al. (2013) states that the targeting markets by investors far  
12  
13 outweighs the levels of investment supported by rationality based on key markets  
14  
15 fundamentals, suggesting that herding may be present. Thus, if the benchmark is not  
16  
17 appropriate to be used for portfolio performance measure the construction of efficient  
18  
19 frontiers may be flawed.  
20  
21

22  
23 The aforementioned literature either do not examine if portfolios are really located on  
24  
25 the efficient frontier or provide a measure of inefficiency.  
26  
27

### 28 **3. Method**

29  
30 By combining assets that vary in their response to economic fundamentals, an  
31  
32 increase in returns for given levels of risk or, equivalently, a reduction in risk for given  
33  
34 returns, may be achieved. In determining the extent to which such gains can be realised, the  
35  
36 performance evaluation exercise, thus, typically centres on an analysis of the risk-return  
37  
38 profile of various portfolios. Portfolios that maximise the returns for given levels of risk form  
39  
40 the benchmark efficient frontier and the associated diversification strategies are preferred.  
41  
42 The mean-variance frontier is therefore formed of portfolios for which no other portfolios  
43  
44 offer the same expected returns and smaller risk. Deviations from this benchmark imply the  
45  
46 existence of inefficiencies and evidence scope to further increase returns at given risk levels  
47  
48 or lower risks for given returns.  
49  
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52

53 Although MPT is used across alternative and distinct asset classes to guide portfolio  
54  
55 construction including direct property, this type of asset class deviates from the classical  
56  
57 assumptions required by Markowitz to estimate the structure of the optimum efficient frontier  
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3 for any given risk-return utility. This deviation suggests that direct property violates the  
4  
5 assumptions underlying portfolio theory as it is characterised by heterogeneous stock, often  
6  
7 not widely or publicly available information, large lot sizes, indivisibility, high transaction  
8  
9 costs and illiquidity (Hoesli and MacGregor, 2000; Byrne et al., 2013). A likely consequence  
10  
11 of these features of direct property is the possibility of the MPT analysis failing to generate  
12  
13 real estate portfolios located on the efficient frontier and consequently undermining their  
14  
15 performance.  
16  
17

18  
19 The empirical analysis adopted in this paper assesses such portfolio performance  
20  
21 under differing diversification strategies by adapting the Sharpe ratio performance measure  
22  
23 for use with the Stochastic Frontier Analysis (SFA) approach, which is used to  
24  
25 econometrically identify the benchmark mean-variance frontier. In doing so, it draws on the  
26  
27 work of Hu et al. (2013) who undertake an assessment of mutual fund performance by  
28  
29 applying the SFA method to a generalised Sharpe ratio. In fact, while SFA is widely used in  
30  
31 the assessment of mutual fund performance (Annaert et al., 2003; Santos et al, 2005.; Hu et  
32  
33 al., 2013), to our knowledge its use in evaluating the performance of real estate portfolios is  
34  
35 undertaken for the first time in this paper.  
36  
37

38  
39 SFA uses a composed error term to disentangle inefficiency effects from random  
40  
41 disturbances. The inefficiency component when present, places the portfolio below its  
42  
43 benchmark frontier. The random disturbance element, in turn, generates a frontier that is  
44  
45 stochastic in nature.  
46

47  
48 The primary advantage of using this approach to assess portfolio performance is that  
49  
50 portfolio specific inefficiency measures are obtained which indicate not only if a portfolio is  
51  
52 efficiently diversified and therefore places on the frontier but if not, the degree to which  
53  
54 performance can be improved. In other words, portfolio specific (in) efficiency values can be  
55  
56 obtained. Jackson (2013) finds evidence of benchmark portfolios below a mean-variance  
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3 optimal portfolio but does not provide the level of underperformance attached to these  
4  
5 portfolios. Two further advantages are derived from using the SFA method to determine the  
6  
7 benchmark frontier. The first is revealed when examining the nature of the mean variance  
8  
9 frontier as determined using Ordinary Least Square (OLS) regressions as in Fisher and Liang  
10  
11 (2000), Andrew et al. (2003) and Heston and Rouwenhorst (1994). The frontier thus  
12  
13 determined is based on average relationships unlike one determined by SFA. Secondly, the  
14  
15 SFA method explicitly recognises and distinguishes between statistical noise and  
16  
17 inefficiency, both of which impact the ability to generate excess returns at given risk levels.  
18  
19

$$R_{it} - R_{ft} = f(X_{it}, Z_{it}) + \varepsilon_{it} \quad [1]$$

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where :  $\varepsilon_{it} = v_{it} - u_{it}$

In equation [1], the excess returns of portfolio  $i$  in period  $t$  is thus a function of the input variables  $X_{it}$  and control variables  $Z_{it}$ . Following Hu et al. (2013), equation [1] takes the form of a standard Sharpe ratio, ranging from 0-1, when the standard deviation of portfolio returns forms the sole input. The error term in the SFA framework is comprised of the usual randomly distributed error term  $v_{it}$  and a non-negative inefficiency variable,  $u_{it}$ . The former is independently and identically distributed as  $N(0, \sigma_v^2)$  while the latter follows a half-normal distribution, i.e.  $N^+(0, \sigma_u^2)$ .

The validity of applying the SFA approach is assessed through two tests based on OLS residuals. As noted by Kumbhakar and Lovell (2000), the error term in an SFA model is defined as  $v_i - u_i$  where the inefficiency element,  $u_i \geq 0$  and the random error term,  $v_i$  is normally distributed with mean zero. The equivalent OLS specification should, therefore, display a negative skewness in its residuals. Thus, if negative skewness is detected in the OLS residuals, the null hypothesis of no skewness can be rejected. This would support the application of an SFA model.

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3 A further test for the presence of inefficiency is provided by Coelli (1995) and is  
4 based on the third moment of the OLS residuals which is asymptotically normally distributed.  
5 When significant, the null hypothesis of no skewness in the OLS residuals can be rejected.  
6 Specifically, the presence of inefficiency is indicated by a negative skewness, itself evidenced  
7 by  $m_3 < 0$ . Coelli (1995) suggests that a test of  $m_3 \geq 0$  is appropriate when a null of zero  
8 skewness is assumed for the errors. The test statistic is obtained as  $m_3 / (6m_3/I)^{1/2}$  and is  
9 asymptotically distributed as  $N(0,1)$ .  
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19 The absence of inefficiency effects is also assessed using a generalised Likelihood  
20 Ratio (LR) test wherein the log likelihood functions of the restricted and unrestricted models  
21 are evaluated. The following test statistic is used:  
22  
23  
24

$$25 \quad LR = -2[\ln L_R - \ln L_U] \sim \chi^2(J) \quad [2]$$

26 where  $\ln L_{UR}$  and  $\ln L_R$  are the maximised values of the unrestricted and the restricted log  
27 likelihood functions. These unrestricted and restricted models are, respectively, the SFA  
28 model and its OLS counterpart.  $J$  represents the number of restrictions. The null hypothesis is  
29 one wherein there is no one-sided error term, i.e. the LR test assesses the presence of  $u_i$ . The  
30 critical values for the test statistic in [2], which is asymptotically distributed as mixture of  
31 chi-squared  $\chi^2$  distributions (Coelli, 1995), is obtained from Kodde and Palme (1986).  
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43 Following Battese and Coelli (1988), portfolio specific efficiencies are obtained as  
44  $E[\exp(-u_i)|\varepsilon_i]$ , which ranges between zero and unity. A value of unity signifies an absence  
45 of inefficiency and places the portfolio on the benchmark frontier. SFA thus yields a relative  
46 performance measure wherein portfolios that offer the highest return for the given level of  
47 risk are placed on the frontier while those that diverge from the frontier possess scope to  
48 generate further returns at the given risk level. Maximum Likelihood Estimation (MLE) is  
49 used to operationalise this approach and obtain relevant parameter values.  
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The basic (homoscedastic) empirical SFA specification adopted to operationalise the above is:

$$R_{it} = \alpha_0 + \sum_{i=1}^I \beta_1 \ln Std\_Dev_{it} + \sum_{i=1}^I \beta_2 Div_i + \beta_3 Trend + \beta_4 Peak + \beta_5 Trough + u_{it} - v_{it} \quad [3]$$

where  $R_{it}$  = excess returns of portfolio  $i$  in period  $t$ ,  $i=1 \dots I$ ;  $t=1 \dots T$  [4]

$\ln Std\_Dev_{it}$  = risk associated with property  $i$  in period  $t$  [5]

$Div_i$  = Dummy variable reflecting diversification strategy relative to undiversified ;  $i=1 \dots I$  [6]

$Trend$  = Time trend variable

$u_{it}$  = non-negative, portfolio-specific inefficiency term; [7]

$$u_{it} \sim N^+(0, \sigma_u^2)$$

$v_{it}$  = random error term;  $N(0, \sigma_v^2)$  [8]

Dummy variables are used in equation [3] to represent regionally diversified and sectorally diversified portfolios. As such, the ability of such a strategy to generate significant excess returns relative to an undiversified portfolios can be evaluated. A time trend variable, *Trend*, is included to account for shifts in the frontier over time. Finally, a dummy variable, *Peaks* and *Troughs*, is included to account for market peaks and troughs, relative to a base of normal market performance.

To determine if departures from the frontier are systematically related to the diversification strategy adopted, we follow Hadri (1999) and Hadri et al (2003)<sup>2</sup>. Thus,

$u_{it} \sim N^+(0, \sigma_{uit}^2)$  and  $\sigma_{uit}^2 = \exp(z_{it}, \delta)$ . The variance of inefficiency is therefore a function

<sup>2</sup> An alternative approach, in the form of the Battese and Coelli (1995) SFA model, specifies the mean of inefficiency as a function of determinant variables. This requires a truncated normal distribution for the inefficiency term. Maximum likelihood estimations for this specification failed to converge.

of determinants,  $z_{it}$ . In addition,  $v_{it} = N(0, \sigma_{vit}^2)$  and  $\sigma_{vit}^2 = \exp(h_{it}, \varphi)$ . This specification thus has the added advantage of handling heteroscedasticity in the error and inefficiency terms<sup>3</sup>, the presence of which is confirmed using likelihood ratio tests following Hadri et al (2003).

The aforementioned specification also possesses a scaling property (i.e., specifying the distribution of  $u_{it}$  as  $N^+[(0, z_{it}\delta)]$  or  $\sigma_{uit} = \exp(z_{it}, \delta) * N^+(0, 1)$ ) whereby changes in  $z_{it}$  change the scale but not the distribution of  $u_{it}$ . As noted by Alvarez et al (2006), this possesses an interesting economic interpretation, viz.,  $u_{it}$  is the base inefficiency level of the portfolio reflecting management skills while the degree to which such skills are successfully deployed to attain efficient performance depends on factors represented by  $z_{it}$ .

Finally, to verify that the results obtained are not unique to the distributional assumptions made under the SFA model (i.e. normally distributed random error component and a half-normally distributed inefficiency component), all estimations are additionally carried out assuming an alternative exponential distribution for the technical inefficiency component. Relative parameter and portfolio efficiency stability would signify robust results.

#### 4. Data

The quarterly data used in this study are sourced from the MSCI IPD-UK database which retains information on property returns, disaggregated by regions and sectors in the UK. MSCI's IPD UK Monthly Property Index measures unlevered total returns of directly held standing property investments from one valuation to the next. The index tracks performance of 3,341 property investments, with a total capital value of GBP 47 billion as at July 2016. The market coverage is estimated to be 10.5% of the professionally managed real

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<sup>3</sup> As noted by Kumbhakar and Lovell (2000), heteroscedasticity in the random error yields consistent estimates of the frontier parameters with the exception of the intercept. However, the resulting efficiency estimates are biased. Heteroscedasticity in the inefficiency component biases both the frontier parameter and the inefficiency estimates.

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3 estate investment universe with results back to 1987. The breakdown of the Index can be seen  
4  
5 in Table 1.  
6

7 [Insert Table 1]  
8

9  
10 The data spans from 1987:Q1 to 2016:Q1 . In order to assess the degree to which SFA  
11 identifies inefficient portfolios, the total returns from the *Office, Retail* and *Industry* sectors  
12 across *London*, the *South-East* and the *Rest of the UK* are used. The total return includes  
13  
14 monthly capital appreciation, net of capital expenditure<sup>4</sup>, plus monthly net income<sup>5</sup> received  
15  
16 expressed as a percentage of monthly capital employed. Quarterly returns are computed by  
17  
18 compounding the returns for three consecutive months.  
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22  
23 Brown and Matysiak (2000) argue that with high frequency data, sub-optimal  
24 approaches to valuation are likely to account for high kurtosis as true changes in the market  
25 may only be moderately integrated into the return series. Over longer holding periods it can  
26  
27 be expected this effect would be less pronounced. Thus, as the reporting period between  
28  
29 valuation dates increases the likelihood that property returns will be pulled from a normal  
30  
31 distribution also increases. The rationale for behind is that as new information arrives  
32  
33 randomly and continuously to surveyors the accumulative effect is likely to have greater  
34  
35 impact as the interval between valuations increases. Brown and Matysiak (2000) also suggest  
36  
37 that correlations might increase going from monthly to quarterly data but this result may be  
38  
39 linked to the period under investigation.  
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45 The analysis herewith does not incorporate transaction costs. However as Lee and  
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47 Stevenson (2005) argue a sound analysis of the transaction cost issue would require the  
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49 addition of a number of assumptions concerning investor behaviour. Specifically it would be  
50  
51 essential to examine in detail then most appropriate holding period for real estate and to  
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54  
55 <sup>4</sup> The sum of money spent on purchases of new properties, expenditure on development and other capital  
56 expenditure, or received through sales. Sales include whole or part sales and other capital receipts.

57 <sup>5</sup> The sum of rent receivable plus other revenue receipts net of property specific management costs, ground  
58 rents and other irrecoverable expenditure  
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3 accurately assess sensible costs, which to a large degree would be guided by the issue of  
4 illiquidity. The illiquid nature of real estate implies that assumptions would have to be made  
5 relating the level of movement that would be allowed with each specific holding period.  
6  
7 Additionally Nozeman (2010) highlights that from an investor's perspective there is a much  
8 higher focus at reducing corporate tax implications than diminishing transaction costs. Fisher  
9 et al. (2003) also argue that variations in liquidity of the real estate market over time make the  
10 interpretation of real estate price series more difficult. This is because prices tend to adjust  
11 slowly to changes in real estate market conditions. In fact, the nature of real estate markets  
12 causes adjustments to occur in prices, volumes and time to transact when market conditions  
13 change, as well as in the mix of assets being traded. As such, they indicate that real estate  
14 indices need to be adjusted to reflect the differential ability to enter and exit the market at  
15 different points of the real estate cycle. The IPD total returns by taking into consideration  
16 capital value, expenditure and net income to a certain extent take some of these adjustments  
17 into account. Finally Devaney and Diaz (2011) assert that heterogeneity of real estate assets,  
18 infrequent and irregular trading, private nature of transactions and the lack of a central market  
19 in which transactions take place presents barriers for obtaining the information necessary to  
20 measure accurate transaction costs. These imperfections lead to market prices that can differ  
21 from what would be expected in a competitive market. In other words, transaction prices and  
22 costs for identical properties are likely to vary. Besides, the absence of traded prices in the  
23 real estate market means that risk and return are inferred from valuations that are estimated  
24 from limited information on market transactions which relies on surveyors' knowledge of  
25 location, type of tenant, covenant, age of the property, general condition, lease structure etc.  
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51 Starting with undiversified portfolios in the Office, Retail and Industry segments (viz.  
52 *Office, Retail, Industry* portfolios), *equally weighted*, sectorally diversified portfolios are  
53 constructed by combining the Office and Retail and the Office, Retail and Industry segment  
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3 portfolios to yield *Off\_Ret* and *Off\_Ret\_Ind* portfolios, respectively. Within a given segment,  
4  
5 regional diversification is reflected in portfolios that are concentrated in London and then  
6  
7 gradually expanded to incorporate the South-East and both the South-East and the Rest of the  
8  
9 UK on an equally weighted basis. The approach to forming portfolios are based on previous  
10  
11 studies such as Eichholtz et al. (1995) and Lee and Stevenson (2005a) who argue that this  
12  
13 property type and super regional classification provides a viable portfolio investment strategy  
14  
15 for investors in the UK. Additionally, limiting the number of sector-regions is also helpful to  
16  
17 minimise optimisation errors with semi-definite matrices.  
18  
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20  
21 Excess returns for all portfolios are calculated using the yield on 10 year real zero-  
22  
23 coupon gilts as a proxy for the risk free rate and adjusted to account for negative values.  
24  
25 These are subsequently expressed in logs. Since the SFA approach used in this paper forms a  
26  
27 generalised Sharpe Ratio measure, the logged value of the standard deviations of returns are  
28  
29 also used.  
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32  
33 Several SFA models are estimated beginning with the baseline, homoscedastic Model  
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35 1 which examines the relationship between the excess returns, *lnEx\_returns*, and the standard  
36  
37 deviation, *lnStDev*. When significant with a positively signed coefficient, the economic  
38  
39 intuition of greater risk being associated with higher returns is confirmed. A time trend  
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41 variable (*Trend*) is also included to account for frontier shifts over the period analysed. A  
42  
43 positive and significant finding for this variable would indicate upward shifts of the frontier  
44  
45 over time. This is quite relevant information as it captures a dynamic aspect of the frontier  
46  
47 that instead of being fixed changes throughout the period under scrutiny perhaps, for  
48  
49 example, due to changes in economic conditions and or investor behaviour.  
50  
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52  
53 To accommodate periods of market peaks and troughs, dummy variables, *Peaks* and  
54  
55 *Troughs* are used. A positive and significant *Peak* variable signifies greater returns during  
56  
57 periods of market peaks via upward frontier shifts while a negative and significant *Trough*  
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3 dummy variable indicates lower returns during market troughs through a downward shift in  
4 the frontier. The inclusion of the *Peaks* and *Troughs* dummy variable to Model 1 thus yields  
5 the homoscedastic Model 2.  
6  
7

8  
9 To specifically assess the efficacy of diversification strategies in generating excess  
10 returns and placing portfolios on the benchmark frontier, dummy variables are used. Thus,  
11 the benefits to sectoral diversification are determined by evaluating returns of undiversified  
12 portfolios in *Office*, *Retail* or *Industry* sectors, each, against the returns of portfolios that  
13 incorporate the Office and Retail sectors (*Off\_Ret*) and the Office, Retail and Industrial  
14 (*Off\_Ret\_Ind*) sectors. Similarly, to assess the benefits of regional diversification, an  
15 undiversified portfolio initially centred in the *Office* segment in London (*Off\_Lndn*) is  
16 expanded into the South-East (*Off\_Lndn\_SE*) and finally into the rest of the UK,  
17 (*Off\_Lndn\_SE\_Rest*). In the same manner, regionally diversified portfolios are constructed  
18 within the Retail (*Ret\_Lndn*, *Ret\_Lndn\_SE*, *Ret\_Lndn\_Rest*) and the Industrial (*Ind\_Lndn*,  
19 *Ind\_Lndn\_SE*, *Ind\_Lndn\_SE\_Rest*) segments. In doing so, the gains from regional  
20 diversification can be determined for a given segment. Model 3 (homoscedastic) places these  
21 diversification related variables on the frontier.  
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38 Model 4 extends Model 3 by assuming that the two-sided error component is  
39 heteroscedastic. Thus, the variance of the random error component is assumed to be a  
40 function of GDP (*lnGDP*). Model 5 assumes that heteroscedasticity is limited to the  
41 inefficiency term so that its variance is a function of the diversification strategy adopted and  
42 GDP growth (*GDP\_growth*). Whilst controlling for heteroscedasticity, these variables are also  
43 represent the demand for commercial property space<sup>6</sup>. In Model 6, both error components are  
44 assumed to be heteroscedastic and modelled in the same manner as Models 4 and 5.  
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57 <sup>6</sup> In addition to GDP and GDP growth rate, additionally, estimations were carried out using inflation (often  
58 hedged against using real estate) as a variance determinant. The estimations failed to converge.  
59  
60



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3 Table 2 provides the descriptive statistics of monthly returns for the diversified and  
4 undiversified portfolios analysed over the period 1987-2016.  
5  
6

7 [Insert Table 2]  
8

9 For the time period under investigation a portfolio of retail properties diversified in London  
10 yields the highest average return and risk whereas the same portfolio diversified between  
11 London the South-East produces the lowest mean return and standard deviations. Also  
12 whenever the office sector is used in sectoral or regional diversification the mean returns are  
13 smaller than for retail and the industrial sectors.  
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20 To verify the robustness of the results, all estimations are additionally carried out  
21 assuming an alternative exponential distribution for the technical inefficiency component of  
22 the SFA procedure. Models 7-12 present the results of the same.  
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## 27 5. Results

### 28 5.1 Parameter Results

29  
30 Table 3 presents the results of the skewness, M3T and LR test for the presence of  
31 inefficiency. All three tests results, across all the estimated models confirm the  
32 appropriateness of using the SFA method at 1% significance level.  
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38 [Insert Table 3]  
39

40 Models 1-5 display heteroscedasticity as evidenced by the LR test against the general Model  
41 6. Thus, Model 6, which controls for heteroscedasticity in both error components is thus the  
42 preferred model and our analyses focus on the same.  
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46

47 [Insert Table 4]  
48

49 Turning to the parameter results, as can be seen from Model 6 in Table 4, the excess  
50 returns ( $lnEx\_Ret$ ) are significantly and positively related to risk ( $lnStdev$ ) confirming the  
51 economic intuition regarding the trade-off between risk and returns. The time trend variable  
52 ( $Trend$ ) also indicates that the frontier has shifted upwards over the time frame under  
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3 analysis. Additionally, market troughs are associated with lowered excess returns as  
4  
5 evidenced by the negatively significant *Trough* variable with all results again significant at  
6  
7 the 1% level. Similarly, market peaks are associated with higher excess returns as evidenced  
8  
9 by the *Peak* variable. These results are found across Models 1-6.  
10

11  
12 Turning to the impact of diversification on portfolio returns, Model 6 indicates that in  
13  
14 the retail segment, superior risk adjusted gains are obtained by portfolios centralised in  
15  
16 London (*Retail-London*) while portfolios in the south-east and the rest of the UK (*Retail-Se*  
17  
18 and *Retail-RestUK*) generate lower returns. This result may be a reflection of the London  
19  
20 retail sector historically facing competition for space within main retail thoroughfares, due to  
21  
22 international lifestyle, fashion brands, new concept stores, and restaurants. Byrne and Lee  
23  
24 (2009) argue that the retail sector correlates with the urban hierarchy to focus on urban areas  
25  
26 with large and dense populations with a greater stock of property. Undiversified portfolios in  
27  
28 the retail sector overall (*Sector-Retail*) offer significantly lower gains than a portfolio  
29  
30 concentrated solely in the Office-City segment. The Office segment in the Rest of the UK  
31  
32 (*Office-RestUK*) is also found to provide lower returns as does the *Office-Se-London-RestUk*  
33  
34 *portfolio*. Regional diversification within the office sector is thus, not found to yield  
35  
36 significant returns. Sectoral diversifications are found to offer lower risk adjusted returns than  
37  
38 undiversified an Office-City portfolio (*Sector-Retail-London* and *Sector-Retail-London-*  
39  
40 *RestUK*).  
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46 Turning to the determinants of inefficiency variance, interestingly, with the exception  
47  
48 of portfolios concentrated in the Retail sector in London (*Retail-London*), both sectorally and  
49  
50 spatially diversified portfolios lower the variance of inefficiency. Higher GDP growth is also  
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52 associated with lower inefficiency variance.  
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3 As a robustness check, all the aforementioned SFA models are estimated under  
4 normal-exponential distributional assumptions. The results are presented in [Table 4, Models](#)  
5 [7-12](#) and the conclusions thereof are unchanged.  
6  
7

8  
9 While the results thus far establish the significance of a given portfolio strategy in  
10 generating excess returns, [the magnitude of deviation, from the frontier remains to be](#)  
11 [determined](#). Portfolio specific efficiencies are therefore presented and discussed in the  
12 following section.  
13

### 14 *5.2 Portfolio Specific Efficiency Scores*

15  
16 [Table 5](#) presents the per annum average efficiency scores for the portfolios under  
17 analysis. These portfolio specific efficiencies are based on [Model 6, Table 4](#). The average  
18 portfolio specific efficiencies range between [85% - 91%](#) over the full sample. [This indicates](#)  
19 [that, broadly, there remains scope to increase returns by a further 9%-15%](#).  
20

21  
22 [Insert Table 5]  
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24  
25 Looking at the temporal variation in the portfolio efficiencies, a general trend of  
26 increasing efficiency is observed across the time period under analysis. To gain a stronger  
27 sense of the dynamics of efficiency variation over the time period of the analysis, [Table 6](#)  
28 presents the portfolio specific efficiencies averaged over a three year period at the beginning  
29 and at the end of the time period under study (Coelli et al., 1999), i.e. for [2014-2016](#) and  
30 [1987-1989](#). A ratio of the efficiencies under these two time periods is used to assess the  
31 dynamics of efficiency changes. When greater than unity, it signifies an improvement in  
32 efficiency towards the end of the time period under analysis, while a value lower than unity  
33 signifies a regression in efficiency towards the latter periods of the analysis.  
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36  
37 [Insert Table 6]  
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40 The portfolios that evidenced an improvement in efficiency over the time period were  
41 [Office\\_City and office\\_SE\\_London](#). These portfolios are, respectively, regionally  
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3 concentrated in London and the South-East within the Office sector. Lee and Stevenson  
4  
5 (2005) argue depending on investors 'ability to efficiently diversify a commercial property  
6  
7 portfolio concentrated in a region will benefit from being diversified across regions within a  
8  
9 property type or stay in the region and diversify across sectors.'

10  
11 Overall, however, most of the portfolios evidence a slight decline in their efficiencies  
12  
13 over the period, those within the Retail sector, both concentrated and regionally diversified,  
14  
15 experiencing a relatively greater erosion of portfolio efficiency. This, however, belies per  
16  
17 annum variations in efficiencies. Indeed, the per annum average portfolio efficiencies  
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19 evidences a cross-board decline in 1990, 1992 and 2008 (Table 5). These can be associated  
20  
21 with periods of economic downturns<sup>7</sup>. The tendency towards cyclical behaviour is more  
22  
23 clearly evident in Table 7 which presents the 6-year averages of portfolio efficiency<sup>8</sup>. The  
24  
25 cross-portfolio declines in efficiency clearly correspond to recessionary downturns.  
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29 [Insert Table 7]  
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### 31 32 5.3 Discussion

33  
34 We begin by recognising that the portfolios, which through their construction, reflect  
35  
36 particular diversification strategies, influence the benchmark frontier. They are, therefore,  
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38 included as regressors in the estimation of the benchmark frontier thus allowing them to  
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40 influence the shape and position of the frontier. The parameter results confirm the relevance  
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42 of these portfolios towards and the presence of statistically significant gains from the same,  
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44 be it spatial or sectoral. Additionally, the diversification variables are also assumed to  
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46 influence the degree of inefficiency, specifically, the variance of inefficiency and are  
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48 modelled as such following Hadri et al (2003).  
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56 <sup>7</sup> The UK commercial property crashed in early 1990s. Between 1989 and 1993, UK commercial property prices  
57 fell by 27%.

58 <sup>8</sup> See Grover and Grover (2013) for a comprehensive discussion about property cycles.  
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3 Parsing the results under the two diversification strategies in more detail, as frontier  
4 position variables, the lack of and/or negatively significant spatial returns in the *Office* sector  
5 is of interest. This is particularly so in light of the findings by Byrne and Lee (2006, 2009,  
6 2010) who report evidence of spatial concentration within this sector. An interesting  
7 perspective is offered by Henneberry and Roberts (2008) that may help explain this result.  
8 The authors indicate that the presence of a comprehensive and readily available information  
9 set relating to an investment region compels investors to focus on that region, regardless of  
10 investment fundamentals. By the same token, paucity of information relating to regions  
11 detracts from investment in those regions. Crucially therefore, investors may adopt various  
12 heuristics to complement their investment analysis. In the context of our results therefore, this  
13 herding mentality coupled with heuristic biases may explain the absence of/negatively  
14 significant gains from spatial diversification within the *Office* segment. Byrne et al. (2013)  
15 argue that benchmarking provides a reference point for the assessment of investment  
16 performance, and the UK investors' spatially concentrated behaviour may result in  
17 benchmarks that are not based on economic rationale looking for utility maximisation but  
18 based on facts other than views and beliefs of the peers.

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38 Of interest, however, is the degree to which diversification leads to lower variations in  
39 inefficiency. Here, with the exception of undiversified portfolios in the retail sector within  
40 London, all portfolios yield a reduction in inefficiency variance. Specifically, portfolios  
41 within the retail sector in the South-east and rest of UK, the industrial sector in London and  
42 regionally diversified portfolios within the Industry segment appear to offer the greatest  
43 reduction in the variability of inefficiency. Thus, while the returns are lower relative to the  
44 Office\_City portfolio, diversification helps to alleviate variability in the magnitude of  
45 inefficiency.  
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Turning to the portfolio specific efficiencies, the first thing to note is that a manager's ability to manoeuvre portfolios onto the benchmark frontier is an outcome of a combination of economic analyses, innate skill and random luck. The latter is not analysed herein as over the extended time period under analysis, the impact of good and bad luck is averaged out. Economic analyses and innate ability, however, are interlinked. Optimising portfolio returns requires sound analysis of market fundamentals and macroeconomic conditions. Evaluating the outcome of these analyses and interpreting the same reflects the judgement and experience of the manager. Thus, the realised portfolio efficiencies and relatedly, the inefficiency of the same, reflect the experience and skill of the manager in constructing, diversifying and managing optimal portfolios. However, the realised portfolio (in) efficiencies are not a pure indication of such ability. This is because factors such as the costs associated with portfolio adjustments, for example, can constrain the ability of a portfolio manager to attain benchmark portfolio efficiency. For example, illiquidity of direct real estate portfolios makes it costly to be re-balanced.

The scaling property contained within the SFA models used in this paper, affords the following economic interpretation for the realised portfolio (in)efficiency scores.  $u_{it}$  is the baseline inefficiency level of the portfolio reflecting innate management skills while the degree to which such skills are successfully deployed to attain efficient performance depends on the diversification strategies adopted (a reflection of the portfolio manager's judgement and experience) and the wider macroeconomic environment. Together, these factors yield a realised efficiency score of 85%-91. The portfolio specific efficiencies clearly point to substantial unrealised gains across all portfolios, i.e. all diversification strategies.

## 6. Conclusion

This study examined the efficiencies of UK real estate portfolios over 1987-2016. Taking into account the shortcoming of Modern Portfolio Theory to determine direct property

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3 efficiency portfolios a benchmark efficiency frontier was econometrically determined using  
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5 Stochastic Frontier Analysis which (i) enabled an assessment of the capacity of various  
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7 diversification strategies to generate significant excess returns and (ii) identify portfolio  
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9 specific efficiencies indicative of the magnitude of deviation, if any, of a given portfolio from  
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11 the benchmark frontier and (iii) identified the benchmark efficiency frontier econometrically.  
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13 **The findings confirm the efficacy of regional and sectoral diversification in reducing the**  
14  
15 **variance of inefficiency.** These findings were robust to heteroscedasticity and alternative  
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17 specifications of the empirical frontier model. The realised portfolio specific efficiencies,  
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19 averaging at 85% - 91% indicated scope to further improve performance.  
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23 Worth noting within the study are the following points. In addition to risk, portfolio  
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25 returns are also influenced by environmental factors such as the costs of portfolio  
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27 management and supply side variables such as construction levels. Due to unavailability of  
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29 data for the time span considered, we were unable to include these variables in the estimation  
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31 procedure. The availability and inclusion of such variables offers an avenue to extend the  
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33 research presented herein. An examination of this issue is left for future work. Another point  
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35 worthy of future investigation is related to the benchmark efficiency frontier proxies usually  
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37 considered by investors performance analysis and a comparison of those with the  
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39 econometrically defined frontiers generated by SFA.  
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43 Finally, to the authors' knowledge, this is the first study to examine real estate  
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45 portfolio diversification gains using Stochastic Frontier Analysis. It is hoped that further  
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47 studies along the aforementioned lines will generalise the findings using this econometric  
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49 approach.  
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Table 1: IPD UK Monthly Property database

	Capital value (£m)	Av. Property Value (£m)	Number of properties	Number of portfolios
All property	46,965	14.1	3,341	48
Retail	17,500	12.6	1,385	44
Office	16,440	21.1	779	47
Industrial	9,685	10.7	902	45
Residential	379	17.2	22	9
Hotel	871	10.8	81	23
Other	2,089	12.1	172	33

Source: MSCI

Table 2: Descriptive statistics of average returns

Portfolio	Mean	Min	Max	Skewness	Kurtosis	Std. Dev.
Office-City	0.60	-7.58	5.24	-1.50	8.78	1.57
Retail-SE	0.71	-5.38	3.72	-1.39	10.71	0.96
Retail-London	1.67	-10.85	11.13	-1.08	10.45	2.07
Retail-RestUK	0.60	-4.49	4.75	-1.23	9.80	0.95
Office-SE	0.68	-4.50	4.65	-0.93	6.81	1.12
Office-RestUK	0.73	-4.50	4.70	-0.65	7.76	1.15
Ind-SE	0.89	-5.00	4.92	-1.01	7.86	1.09
Ind-London	0.96	-5.47	8.01	-0.41	11.24	1.17
Ind-RestUK	0.94	-4.78	5.67	-0.56	9.12	1.11
Sector-Retail	0.68	-5.78	4.23	-1.76	11.48	1.09
Sector-Office	0.73	-5.31	3.81	-1.36	7.83	1.19
Sector-Ind.	0.89	-4.85	4.82	-1.00	8.32	1.07
Ret.SE-Ret.London	1.09	-2.32	7.38	0.96	4.77	1.59
Ret.SE-London-RestUK	0.96	-1.82	5.69	0.92	4.39	1.31
Office-SE-London	0.45	-3.92	3.71	-0.26	3.52	1.33
Office-SE-London-RestUK	0.63	-2.32	3.34	0.08	2.56	1.21
Ind.-SE-London	0.98	-0.99	6.47	1.12	5.48	1.20
Ind.-SE-London-RestUK	1.09	-0.88	5.89	1.03	4.33	1.17
Sector-Retail-London	0.71	-1.87	3.70	0.49	3.01	1.01
Sector-retail-London-restUK	0.83	-1.61	3.44	0.55	2.68	1.03

Table 3: Tests for SFA

SFA Model / Test	Skew test	M3T test	LR Test	Log likelihood
(1)	-2.462***	-12.713***	493.570***	1294.551***
(2)	-2.482***	-12.818***	573.989***	1309.124***
(3)	-2.588***	-13.369***	618.377***	1356.954***
(4)			1568.706***	1520.033***
(5)			1568.706***	1832.119***
(6)			2155.142***	2125.337***
(7)			941.220***	1477.069***
(8)			961.042***	1502.650***
(9)			1001.917***	1548.725***
(10)			1728.651***	1912.092***
(11)			1651.279***	1873.405***
(12)			2508.432***	2301.982***
Observations	2,340	2,340	2,340	2,340

\*\*\* p<0.01, \*\* p<0.05, \* p<0.1

Table 4: SFA Parameter results

Inexret	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
	<i>Normal/half-normal distribution</i>						<i>Normal/exponential distribution</i>					
Instdev	0.037*** (0.002)	0.038*** (0.002)	0.035*** (0.002)	0.016*** (0.002)	0.033*** (0.002)	0.018*** (0.002)	0.044*** (0.002)	0.045*** (0.002)	0.042*** (0.002)	0.021*** (0.001)	0.040*** (0.002)	0.022*** (0.001)
Trend	0.013*** -0.000	0.013*** (0.000)	0.012*** (0.000)	0.016*** (0.000)	0.014*** (0.000)	0.018*** (0.000)	0.014*** (0.0002)	0.014*** (0.0002)	0.014*** (0.0002)	0.018*** (0.0002)	0.015*** (0.0002)	0.019*** (0.00020)
Peak		0.032*** (0.011)	0.027** (0.011)	0.021** (0.0110)	0.028*** (0.009)	0.017** (0.007)		0.029*** (0.009)	0.025*** (0.008)	0.013** (0.006)	0.025*** (0.008)	0.012** (0.005)
trough		-0.060*** (0.012)	-0.056*** (0.012)	-0.044*** (0.007)	-0.058*** (0.010)	-0.037*** (0.006)		-0.07*** (0.010)	-0.07*** (0.010)	-0.04*** (0.005)	-0.063*** (0.009)	-0.036*** (0.005)
Retail-SE			0.007 (0.014)	-0.007 (0.012)	-0.034** (0.017)	-0.030** (0.011)			0.004 (0.013)	-0.009 (0.008)	-0.022 (0.015)	-0.022** (0.009)
Retail-London			0.103*** (0.014)	0.096*** (0.011)	0.105*** (0.019)	0.106*** (0.014)			0.092*** (0.013)	0.091*** (0.009)	0.094*** (0.017)	0.096*** (0.011)
Retail-RestUK			0.002 (0.014)	-0.014 (0.012)	-0.042** (0.017)	-0.037*** (0.012)			0.001 (0.013)	-0.017* (0.009)	-0.027* (0.015)	-0.032*** (0.010)
Office-SE			0.019 (0.014)	0.001 (0.011)	-0.012 (0.018)	-0.014 (0.011)			0.013 (0.013)	0.0002 (0.0085)	-0.005 (0.016)	-0.008 (0.009)
Office-RestUK			0.025* (0.014)	-0.011 (0.012)	-0.012 (0.018)	-0.027** (0.01)			0.015 (0.013)	-0.010 (0.079)	-0.003 (0.013)	-0.025** (0.069)
Ind-SE			0.035** (0.014)	0.009 (0.011)	-0.0002 (0.018)	-0.012 (0.011)			0.028** (0.013)	0.006 (0.008)	0.008 (0.016)	-0.005 (0.009)
Ind-London			0.028** (0.014)	0.015 (0.012)	-0.009 (0.017)	-0.010 (0.011)			0.022* (0.013)	0.009 (0.008)	0.001 (0.016)	-0.004 (0.009)
Ind-RestUK			0.046*** (0.015)	0.0073 (0.012)	0.002 (0.0185)	-0.017 (0.012)			0.033** (0.013)	0.0004 (0.008)	0.008 (0.016)	-0.013 (0.009)
Sector-Retail			0.005	-2.96e-05	-0.032*	-0.022*			0.003	-0.008	-0.020	-0.022**



Inexret	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	
			<i>Normal/half-normal distribution</i>					<i>Normal/exponential distribution</i>					
			(0.014)	(0.013)	(0.017)	(0.013)			(0.013)	(0.009)	(0.015)	(0.009)	
Sector-Office			0.021	-0.0009	-0.001	-0.015			0.020	-0.001	0.006	-0.010	
			(0.014)	(0.011)	(0.018)	(0.011)			(0.013)	(0.008)	(0.016)	(0.009)	
Sector-Ind.			0.043***	0.008	0.003	-0.012			0.034**	0.006	0.012	-0.005	
			(0.014)	(0.011)	(0.018)	(0.011)			(0.013)	(0.008)	(0.016)	(0.009)	
Ret.SE+Ret.London			0.036**	0.035***	0.017	0.025*			0.027**	0.028***	0.016	0.021**	
			(0.014)	(0.011)	(0.018)	(0.013)			(0.013)	(0.009)	(0.016)	(0.010)	
Ret.SE+London+RestUK			0.027*	0.019	-0.0004	0.004			0.022*	0.014	0.004	0.003	
			(0.014)	(0.012)	(0.017)	(0.012)			(0.013)	(0.009)	(0.015)	(0.010)	
Office-SE-London			-0.001	-0.004	-0.015	-0.014			-0.002	-0.005	-0.010	-0.010	
			(0.014)	(0.010)	(0.017)	(0.019)			(0.013)	(0.008)	(0.016)	(0.009)	
Office-SE-London-RestUK			0.001	-0.009	-0.019	-0.022*			-0.0009	-0.010	-0.014	-0.018**	
			(0.014)	(0.011)	(0.017)	(0.011)			(0.013)	(0.008)	(0.016)	(0.009)	
Ind.-SE-London			0.033**	0.013	-0.005	-0.010			0.025**	0.008	0.003	-0.003	
			(0.014)	(0.011)	(0.018)	(0.011)			(0.013)	(0.008)	(0.016)	(0.009)	
Ind.-SE-London-RestUK			0.030**	0.007	-0.010	-0.016			0.022*	0.002	-0.001	-0.011	
			(0.014)	(0.011)	(0.018)	(0.011)			(0.013)	(0.008)	(0.016)	(0.009)	
Sector-Retail+London			0.008	-0.006	-0.023	-0.025**			0.006	-0.010	-0.013	-0.022**	
			(0.014)	(0.012)	(0.017)	(0.012)			(0.013)	(0.008)	(0.015)	(0.009)	
Sector-retail+London+restUK			0.016	-0.003	-0.017	-0.023**			0.013	-0.006	-0.007	-0.019**	
			(0.014)	(0.012)	(0.017)	(0.011)			(0.013)	(0.008)	(0.015)	(0.009)	
Constant	2.375***	2.372***	2.352***	2.244***	2.318***	2.213***	2.328***	2.326***	2.308***	2.183***	2.284***	2.172***	
	-0.007	(0.007)	(0.0119)	(0.011)	(0.014)	(0.010)	(0.006)	(0.006)	(0.010)	(0.008)	(0.012)	(0.008)	
Usigma													
Retail-SE					-1.182***	-1.126***					-1.211***	-1.240***	
					(0.290)	(0.254)					(0.391)	(0.371)	

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Inexret	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
<i>Normal/half-normal distribution</i>						<i>Normal/exponential distribution</i>						
Retail-London					0.0352 (0.243)	0.0875 (0.236)					0.0560 (0.350)	0.126 (0.348)
Retail-RestUK					-1.223*** (0.295)	-1.029*** (0.253)					-1.260*** (0.396)	-1.156*** (0.372)
Office-SE					-0.669** (0.265)	-0.687*** (0.243)					-0.667* (0.372)	-0.640* (0.359)
Office-RestUK					-0.761*** (0.271)	-0.836*** (0.242)					-0.819** (0.384)	-0.950*** (0.359)
Ind-SE					-0.817*** (0.271)	-0.955*** (0.249)					-0.796** (0.377)	-0.978*** (0.364)
Ind-London					-0.968*** (0.280)	-1.102*** (0.257)					-0.914** (0.384)	-1.109*** (0.371)
Ind-RestUK					-0.896*** (0.277)	-0.997*** (0.246)					-0.941** (0.395)	-1.164*** (0.363)
Sector-Retail					-1.131*** (0.281)	-0.872*** (0.252)					-1.185*** (0.382)	-1.099*** (0.366)
Sector-Office					-0.578** (0.257)	-0.704*** (0.242)					-0.564 (0.363)	-0.829** (0.360)
Sector-Ind.					-0.853*** (0.274)	-0.973*** (0.246)					-0.846** (0.383)	-1.020*** (0.362)
Ret.SE+Ret.London					-0.529** (0.255)	-0.518** (0.244)					-0.529 (0.363)	-0.611* (0.360)
Ret.SE+London+RestUK					-0.787*** (0.264)	-0.730*** (0.247)					-0.816** (0.372)	-0.881** (0.365)
Office-SE-London					-0.395 (0.249)	-0.419* (0.238)					-0.368 (0.354)	-0.411 (0.350)
Office-SE-London-RestUK					-0.578** (0.257)	-0.626*** (0.239)					-0.573 (0.362)	-0.712** (0.356)

Inexret	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
<i>Normal/half-normal distribution</i>						<i>Normal/exponential distribution</i>						
Ind.-SE-London					-0.922***	-1.030***					-0.896**	-1.046***
					(0.278)	(0.253)					(0.385)	(0.367)
Ind.-SE-London-RestUK					-0.984***	-1.068***					-0.982**	-1.157***
					(0.280)	(0.250)					(0.388)	(0.366)
Sector-Retail+London					-0.912***	-0.892***					-0.952**	-1.121***
					(0.269)	(0.245)					(0.373)	(0.363)
Sector-retail+London+restUK					-0.929***	-0.954***					-0.955**	-1.144***
					(0.272)	(0.246)					(0.377)	(0.363)
GDP_growth					-1.207***	-1.184***					-1.644***	-1.678***
					(0.0572)	(0.0500)					(0.0826)	(0.0776)
Constant	-2.920***	-2.939***	-2.915***	-3.277***	-2.360***	-2.729***	-4.048***	-4.075***	-4.056***	-4.695***	-3.185***	-3.661***
	-0.0404	(0.0407)	(0.0399)	(0.0383)	(0.170)	(0.168)	(0.0601)	(0.0593)	(0.0588)	(0.0575)	(0.245)	(0.244)
Vsigma												
Ingdp				-3.867***		-3.801***				-4.025***		-3.818***
				(0.182)		(0.148)				(0.131)		(0.121)
Constant	-5.842***	-5.823***	-6.144***	42.30***	-5.531***	41.49***	-5.524***	-5.539***	-5.687***	44.43***	-5.410***	41.83***
	(0.101)	(0.100)	(0.123)	(2.235)	(0.0936)	(1.819)	(0.0728)	(0.0699)	(0.0756)	(1.622)	(0.0637)	(1.495)
Observations	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340
Standard errors in parentheses												
*** p<0.01, ** p<0.05, * p<0.1												

Table 5: Portfolio specific efficiency scores based on Model 6, Table 4

Portfolio/Year	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997
Office-City	0.93	0.93	0.9	0.73	0.59	0.73	0.93	0.87	0.86	0.87	0.9
Retail-SE	0.96	0.96	0.93	0.86	0.87	0.88	0.94	0.94	0.89	0.92	0.94
Retail-London	0.93	0.94	0.89	0.68	0.7	0.76	0.89	0.91	0.83	0.88	0.93
Retail-RestUK	0.95	0.95	0.93	0.87	0.89	0.89	0.95	0.94	0.9	0.91	0.94
Office-SE	0.94	0.95	0.93	0.83	0.82	0.82	0.94	0.92	0.88	0.9	0.93
Office-RestUK	0.95	0.95	0.95	0.85	0.88	0.86	0.94	0.93	0.88	0.9	0.91
Ind-SE	0.95	0.96	0.94	0.86	0.88	0.84	0.94	0.92	0.88	0.91	0.93
Ind-London	0.95	0.96	0.94	0.84	0.9	0.86	0.95	0.93	0.89	0.92	0.93
Ind-RestUK	0.95	0.96	0.94	0.87	0.91	0.9	0.95	0.94	0.88	0.91	0.92
Sector-Retail	0.95	0.95	0.92	0.85	0.88	0.89	0.94	0.94	0.89	0.91	0.94
Sector-Office	0.95	0.95	0.93	0.82	0.8	0.81	0.94	0.92	0.89	0.9	0.92
Sector-Ind.	0.95	0.96	0.94	0.86	0.89	0.86	0.94	0.93	0.88	0.91	0.93
Ret.SE-Ret.London	0.94	0.95	0.91	0.77	0.79	0.83	0.92	0.92	0.86	0.9	0.93
Ret.SE-London-RestUK	0.95	0.95	0.92	0.81	0.83	0.86	0.93	0.93	0.88	0.91	0.94
Office-SE-London	0.94	0.94	0.92	0.78	0.72	0.78	0.94	0.9	0.87	0.89	0.92
Office-SE-London-RestUK	0.94	0.95	0.93	0.81	0.78	0.81	0.94	0.92	0.88	0.89	0.92
Ind.-SE-London	0.95	0.96	0.94	0.85	0.89	0.85	0.94	0.93	0.89	0.91	0.93
Ind.-SE-London-RestUK	0.95	0.96	0.94	0.86	0.9	0.87	0.95	0.93	0.89	0.91	0.93
Sector-Retail-London	0.95	0.95	0.93	0.84	0.85	0.86	0.94	0.94	0.89	0.91	0.93
Sector-retail-London-restUK	0.95	0.95	0.93	0.85	0.87	0.86	0.94	0.93	0.89	0.91	0.93

Table 5: Portfolio specific efficiency scores based on Model 6, Table 4 (Cont'd)

Portfolio/Year	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Office-City	0.93	0.95	0.94	0.9	0.84	0.85	0.89	0.92	0.95	0.73
Retail-SE	0.95	0.97	0.93	0.92	0.93	0.95	0.96	0.97	0.94	0.79
Retail-London	0.9	0.94	0.86	0.84	0.89	0.9	0.94	0.95	0.89	0.69
Retail-RestUK	0.94	0.97	0.92	0.91	0.94	0.96	0.97	0.95	0.95	0.77
Office-SE	0.94	0.97	0.96	0.91	0.88	0.88	0.92	0.95	0.94	0.77
Office-RestUK	0.94	0.97	0.96	0.93	0.92	0.94	0.94	0.95	0.96	0.76
Ind-SE	0.95	0.97	0.96	0.92	0.92	0.93	0.93	0.95	0.95	0.78
Ind-London	0.95	0.97	0.96	0.92	0.92	0.93	0.94	0.96	0.95	0.81
Ind-RestUK	0.94	0.97	0.95	0.93	0.92	0.94	0.94	0.94	0.94	0.77
Sector-Retail	0.94	0.97	0.94	0.91	0.93	0.95	0.95	0.95	0.93	0.76
Sector-Office	0.94	0.97	0.96	0.92	0.89	0.89	0.92	0.95	0.96	0.78
Sector-Ind.	0.94	0.97	0.96	0.92	0.91	0.93	0.93	0.95	0.95	0.77
Ret.SE-Ret.London	0.93	0.96	0.9	0.88	0.92	0.93	0.96	0.96	0.92	0.74
Ret.SE-London-RestUK	0.94	0.96	0.91	0.89	0.93	0.95	0.96	0.96	0.93	0.75
Office-SE-London	0.94	0.96	0.95	0.91	0.86	0.87	0.91	0.94	0.95	0.75
Office-SE-London-RestUK	0.94	0.97	0.95	0.92	0.89	0.9	0.92	0.95	0.96	0.76
Ind.-SE-London	0.95	0.97	0.95	0.91	0.91	0.93	0.93	0.95	0.94	0.79
Ind.-SE-London-RestUK	0.95	0.97	0.96	0.92	0.92	0.93	0.94	0.95	0.95	0.79
Sector-Retail-London	0.94	0.97	0.95	0.92	0.92	0.93	0.94	0.95	0.95	0.77
Sector-retail-London-restUK	0.94	0.97	0.95	0.92	0.92	0.93	0.94	0.95	0.95	0.77

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Table 5: Portfolio specific efficiency scores based on Model 6, Table 4 (Cont'd)

Portfolio/Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	Average
Office-City	0.59	0.79	0.94	0.92	0.93	0.96	0.96	0.96	0.88	0.87
Retail-SE	0.69	0.87	0.94	0.93	0.96	0.97	0.95	0.96	0.88	0.92
Retail-London	0.5	0.78	0.9	0.86	0.87	0.92	0.93	0.91	0.78	0.85
Retail-RestUK	0.67	0.84	0.93	0.93	0.94	0.95	0.94	0.95	0.89	0.91
Office-SE	0.66	0.81	0.9	0.9	0.92	0.98	0.97	0.96	0.88	0.90
Office-RestUK	0.66	0.83	0.9	0.9	0.91	0.96	0.96	0.96	0.88	0.91
Ind-SE	0.65	0.84	0.91	0.91	0.94	0.98	0.97	0.96	0.89	0.91
Ind-London	0.65	0.84	0.91	0.91	0.95	0.97	0.96	0.96	0.89	0.91
Ind-RestUK	0.66	0.84	0.91	0.91	0.94	0.97	0.97	0.96	0.89	0.91
Sector-Retail	0.63	0.82	0.93	0.92	0.92	0.95	0.94	0.95	0.87	0.91
Sector-Office	0.63	0.81	0.93	0.92	0.95	0.97	0.97	0.96	0.88	0.90
Sector-Ind.	0.66	0.84	0.91	0.91	0.94	0.98	0.97	0.97	0.89	0.91
Ret.SE-Ret.London	0.59	0.82	0.93	0.9	0.91	0.95	0.95	0.94	0.83	0.89
Ret.SE-London-RestUK	0.62	0.83	0.93	0.91	0.92	0.95	0.95	0.94	0.86	0.90
Office-SE-London	0.63	0.8	0.92	0.92	0.93	0.97	0.97	0.96	0.89	0.89
Office-SE-London-RestUK	0.64	0.82	0.92	0.92	0.93	0.97	0.97	0.97	0.89	0.90
Ind.-SE-London	0.65	0.84	0.91	0.91	0.94	0.98	0.97	0.97	0.89	0.91
Ind.-SE-London-RestUK	0.66	0.84	0.91	0.91	0.94	0.98	0.97	0.97	0.89	0.91
Sector-Retail-London	0.64	0.82	0.94	0.92	0.94	0.97	0.96	0.96	0.88	0.91
Sector-retail-London-restUK	0.64	0.83	0.93	0.92	0.94	0.97	0.96	0.96	0.89	0.91

Table 6: Evolution of portfolio specific efficiencies (based on Model 7, Table 3)

Portfolio	1987-1989	2014-2016	(2014-2016)/(1987-1989)
Office-City	0.92	0.93	1.01
Retail-SE	0.95	0.93	0.98
Retail-London	0.92	0.87	0.95
Retail-RestUK	0.94	0.93	0.98
Office-SE	0.94	0.94	1.00
Office-RestUK	0.95	0.93	0.98
Ind-SE	0.95	0.94	0.99
Ind-London	0.95	0.94	0.99
Ind-RestUK	0.95	0.94	0.99
Sector-Retail	0.94	0.92	0.98
Sector-Office	0.94	0.94	0.99
Sector-Ind.	0.95	0.94	0.99
Ret.SE-Ret.London	0.93	0.91	0.97
Ret.SE-London-RestUK	0.94	0.92	0.98
Office-SE-London	0.93	0.94	1.01
Office-SE-London-RestUK	0.94	0.94	1.00
Ind.-SE-London	0.95	0.94	0.99
Ind.-SE-London-RestUK	0.95	0.94	0.99
Sector-Retail-London	0.94	0.93	0.99
Sector-retail-London-restUK	0.94	0.94	0.99

Table 7: 6 year annual average portfolio efficiencies (based on Model 6, Table 4)

Portfolio	1987-1992	1993-1998	1999-2004	2005-2010	2011-2016
Office-City	0.80	0.89	0.90	0.82	0.94
Retail-SE	0.91	0.93	0.94	0.87	0.94
Retail-London	0.82	0.89	0.90	0.79	0.88
Retail-RestUK	0.91	0.93	0.95	0.85	0.93
Office-SE	0.88	0.92	0.92	0.84	0.94
Office-RestUK	0.91	0.92	0.94	0.84	0.93
Ind-SE	0.91	0.92	0.94	0.85	0.94
Ind-London	0.91	0.93	0.94	0.85	0.94
Ind-RestUK	0.92	0.92	0.94	0.84	0.94
Sector-Retail	0.91	0.93	0.94	0.84	0.93
Sector-Office	0.88	0.92	0.93	0.84	0.94
Sector-Ind.	0.91	0.92	0.94	0.85	0.94
Ret.SE-Ret.London	0.87	0.91	0.93	0.83	0.91
Ret.SE-London-RestUK	0.89	0.92	0.93	0.84	0.92
Office-SE-London	0.85	0.91	0.91	0.83	0.94
Office-SE-London-RestUK	0.87	0.92	0.93	0.84	0.94
Ind.-SE-London	0.91	0.93	0.93	0.85	0.94
Ind.-SE-London-RestUK	0.91	0.93	0.94	0.85	0.94
Sector-Retail-London	0.90	0.93	0.94	0.85	0.94
Sector-retail-London-restUK	0.90	0.92	0.94	0.85	0.94